## **APPENDIX D - HOUSING CAPITAL STRATEGY**



		2019/2020			2020/2021	2021/2022	2022/2023	2023/2024	2024/2025
Cost Centre	Scheme	Q2 Working Budget £	January Draft Revised Budget £	Variance Working v Jan Draft Revised Budget £	January Draft Revised Budget £				
	SUMMARY								
	Capital Programme Excluding New Build	21,218,830	21,218,830		18,670,440	18,633,070	17,655,150	16,238,210	19,215,640
	New Build (Housing Development)	11,367,690	11,367,690		28,500,320	30,991,370	19,950,370	14,174,160	13,300,710
	Special Projects & Equipment	155,000	155,000					_ :,_: :,_::	
	IT Including Digital Agenda	1,094,620	1,094,620		326,000	135,170	51,320	51,320	51,320
	TOTAL HRA CAPITAL PROGRAMME	33,836,140	33,836,140		47,496,760	49,759,610	37,656,840	30,463,690	32,567,670
	TOTAL TIMA CALITAL PROGRAMME	33,030,140	33,030,140		47,430,700	45,755,010	37,030,040	30,403,030	32,307,070
	LIDA LIGE OF DECOUDERS								
	HRA USE OF RESOURCES		24 624 633		10.501.001	40 -00 0-0	10.000.001	10 =01 1==	11.702.105
BH930	MRR (Self Financing Depreciation)	8,966,756	21,694,657	12,727,901	13,631,304	12,728,959	13,220,821	13,781,175	14,792,106
	Revenue Contribution to Capital	11,333,653	2 770 475	(11,333,653)	5 244 400	7.672.072	5 550 440	2 252 422	11,719,160
BH901	New Build Receipts	2,840,827	2,779,175	(61,652)	5,211,108	7,672,872	5,558,412	3,969,433	3,702,600
BH903	Debt Provision Receipts	855,393	720,000	(135,393)	861,300	898,200	936,400	975,900	1,058,400
BH905	Section 20 Contribution	797,711		(797,711)	3,173,114	1,857,238	1,381,733	73,361	76,069
	Land Receipts	400,000		(400,000)	400,000		919,473	1,183,821	1,219,335
	S106				417,264				
	Grant	85,800	85,800						
	Borrowing	8,556,000	8,556,508	508	23,802,670	26,602,340	15,640,000	10,480,000	
	TOTAL HRA RESOURCES FOR CAPITAL	33,836,140	33,836,140	(0)	47,496,760	49,759,610	37,656,840	30,463,690	32,567,670
			(0)		11,100,100	10,100,020	01,000,010	(0)	
	Major Repair Reserve Bought Forward (BH930)	(10,919,793)	(10,919,793)		(1,381,586)	(236,706)	(351,007)		
	Depreciation (increasing MRR)	(12,156,450)	(12,156,450)		(12,486,424)	(12,843,261)	(13,154,181)	(13,806,151)	(14,482,764)
	MRR Used (decreasing MRR)	8,966,756	21,694,657		13,631,304	12,728,959	13,220,821	13,781,175	14,792,106
	Major Repair Reserve Carried Forward	(14,109,487)	(1,381,586)	0	(236,706)	(351,007)	(284,367)	(309,342)	
	Total RTB Receipts Bought Forward	(10,132,532)	(10,132,532)		(9,267,453)	(7,471,427)	(3,370,078)	(1,545,405)	(1,477,944)
	Total RTB Receipts Received	(4,250,147)	(4,131,079)		(4,276,382)				
	Total RTB Receipts Used by General Fund (RP)		591,600						
	Receipts used for Registered Providers								
	Repayment of One for One Receipts		905,384						
	Debt Provision Receipts Used for Provision of Interest on Repaid One for One Receipts		2.422.17		6.0=2.155	0.551.055	6.401.015	40:500	4.751.055
	Total RTB Receipts Used by HRA & General Fund (for RP)	3,696,220	3,499,175		6,072,408	8,571,072	6,494,812	4,945,333	4,761,000
	Total RTB Receipts Carried Forward	(10,686,460)	(9,267,453)		(7,471,427)	(3,370,078)	(1,545,405)	(1,477,944)	(1,992,129)

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			2019/2020			2021/2022	2022/2023	2023/2024	2024/2025
Cost Centre	Scheme	Q2 Working Budget £	January Draft Revised Budget £	Variance Working v Jan Draft Revised Budget £	January Draft Revised Budget £				
	CAPITAL PROGRAMME EXCL. NEW BUILD								
	Planned Investment including Decent Homes								
	Decent Homes - Redecs	20,000	20,000		20,000	20,000	20,000	20,000	
Various1	Decent Homes - Internal Works	1,618,710	1,618,710		1,705,670	1,802,910	1,779,870	14,403,740	
Various2	Decent Homes External Works	205,000	205,000						
Various3	Decent Homes - Roofing								<del> </del>
	Decent Homes - Flat Blocks	12,280,160	12,280,160		12,602,600	12,852,780	11,780,400		
	MRC Miscellaneous	260,000	260,000		12,002,000	12,032,700	11,700,400		<del>                                     </del>
	Communal Heating	1,200,000	1,200,000		1,313,300	1,316,820			<del>                                     </del>
	Lift Installation - Inspection & Remedial Works	437,800	437,800		303,070	265,390			
	Temporary Lift Provision - Flat Blocks		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		450,000	450,000			
	Sprinkler Systems - Flat Blocks	1,989,440	1,989,440		,	,			
	High Rises - Preliminary Works	190,000	190,000						
	Health & Safety_								<u> </u>
KH085	Fire Safety	81,400	81,400		80,190	80,410	79,380		
	Asbestos Management	379,870	379,870		374,250	375,250	370,460		
	Subsidence	102,540	102,540		101,020	101,290	100,000		
KH144	Contingent Major Repairs	378,940	378,940		425,480	435,560	440,000		
	Estate & Communal Area								
	Asset Review - Challenging Assets	110,000	110,000		606,140	607,770	600,000		
	Asset Review - Sheltered (non RED)	1,300,000	1,300,000		505,120				
	Other HRA Schemes								
	Energy Efficiency Pilot Projects	15,200	15,200		15,150	15,190	15,000		
	Disabled Adaptations	649,770	649,770		569,520	585,320	599,950		
	New Business Plan expenditure				(401,070)	(275,620)	1,870,090	1,814,470	
	TOTAL CAPITAL PROGRAMME EXCL. NEW BUILD	21,218,830	21,218,830		18,670,440	18,633,070	17,655,150	16,238,210	
	CAPITAL PROGRAMME NEW BUILD								
KH233	New Build Programme	11,367,690	11,367,690		28,500,318	30,289,482	19,046,686	13,243,367	12,342,000
	Build for sale					701,888	903,680	930,790	958,715
	Ineligible part of Oval								
KH209	New Build - Archer Road								
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		2019/2020			2020/2021	2021/2022	2022/2023	2023/2024	2024/2025
Cost Centre	Scheme	Q2 Working Budget £	January Draft Revised Budget £	Variance Working v Jan Draft Revised Budget £	January Draft Revised Budget £				
	SPECIAL PROJECTS & EQUIPMENT								
	HRA Equipment								
KH015	Capital Equipment (including Supported Housing Equipments)	30,000	30,000						
	Vans for RVS	125,000	125,000						
	Sub Total Special Projects & Equipment	155,000	155,000						
	INFORMATION TECHNOLOGY IT General (IT)								
KH268	Infrastructure Investment	343,290	343,290		304,370	133,820	51,320	51,320	51,320
KH235	ICT Equipment	10,000	10,000						
KH296	Keystone Module (to support fire safety)	32,000	32,000						
	Tablets (x144)	5,330	5,330						
	Total General IT	390,620	390,620		304,370	133,820	51,320	51,320	51,320
	Employer Of Choice (EOC)	555,525	555,525		55.451.5		5 3,5 2 5	52,525	
KH259	Replacement HR & Payroll System	610	610						
	New Intranet	16,380	16,380						
	Total EOC	16,990	16,990						
	Connected To Our Customers (CTOC)								
KH270	Online Customer Account (formerly Capita Advantage Digital)								
KH271	Corporate Website - Redesign	54,870	54,870		4,130	350			
	New CRM Technology	369,770	369,770		17,500	1,000			
KH289	Future Online Development of Civica Icon Payments	363).76	333,773						
	Total CTOC	424,640	424,640		21,630	1,350			
	Housing All Under One Roof programme (HAUOR)	12.70.10	12.70.10						
KH283	Housing Improvements	155,960	155,960						
	On-Line Housing Application Form	41,750	41,750						
KH286	Housing Document Management System	52,660	52,660						
KH293	Online Tenants Self-Service	12,000	12,000						
	Total HAUOR	262,370	262,370						
	TOTAL ICT INCLUDING DIGITAL AGENDA	1,094,620	1,094,620		326,000	135,170	51,320	51,320	51,320